



○ JULY 2026

# Spaceport Nova Scotia Investor Presentation



CBOE CA: MAXQ | OTCQB: MAXQF



# Forward Looking Statements

This presentation contains "forward-looking statements" within the meaning of applicable Canadian securities laws. All statements contained herein that are not clearly historical in nature may constitute forward-looking statements.

Generally, such forward-looking information or forward-looking statements can be identified by the use of forward-looking terminology such as "plans", "expects" or "does not expect", "is expected", "budget", "scheduled", "estimates", "forecasts", "intends", "anticipates" or "does not anticipate", or "believes", or variations of such words and phrases or may contain statements that certain actions, events or results "may", "could", "would", "might" or "will be taken", "will continue", "will occur" or "will be achieved". The forward-looking information and forward-looking statements contained herein include, but are not limited to, statements regarding: the ability of the Company to maintain the listing requirements of the Exchange, the filing of disclosures of the Company on SEDAR, the proposed services and clients of the Company, and the expected industry growth of the global aerospace economy.

Forward-looking statements in this presentation are based on certain assumptions and expected future events, namely: the Company's ability to continue as a going concern; the Company's ability to continue to develop revenue-generating applications; continued approval of the Company's activities by the relevant governmental and/or regulatory authorities; the continued growth of the Company; the Company's ability to finance its operations until profitability can be achieved and sustained; and the ability of the Company to maintain the listing requirements of the Exchange.

These statements involve known and unknown risks, uncertainties and other factors, which may cause actual results, performance or achievements to differ materially from those expressed or implied by such statements, including but not limited to: the potential inability of the Company to continue as a going concern; risks associated with potential governmental and/or regulatory action with respect to the Company's operations; the inability of the Company to provide the enumerated services; and the risks associated with the Company's ability to maintain the Exchange's listing guidelines.

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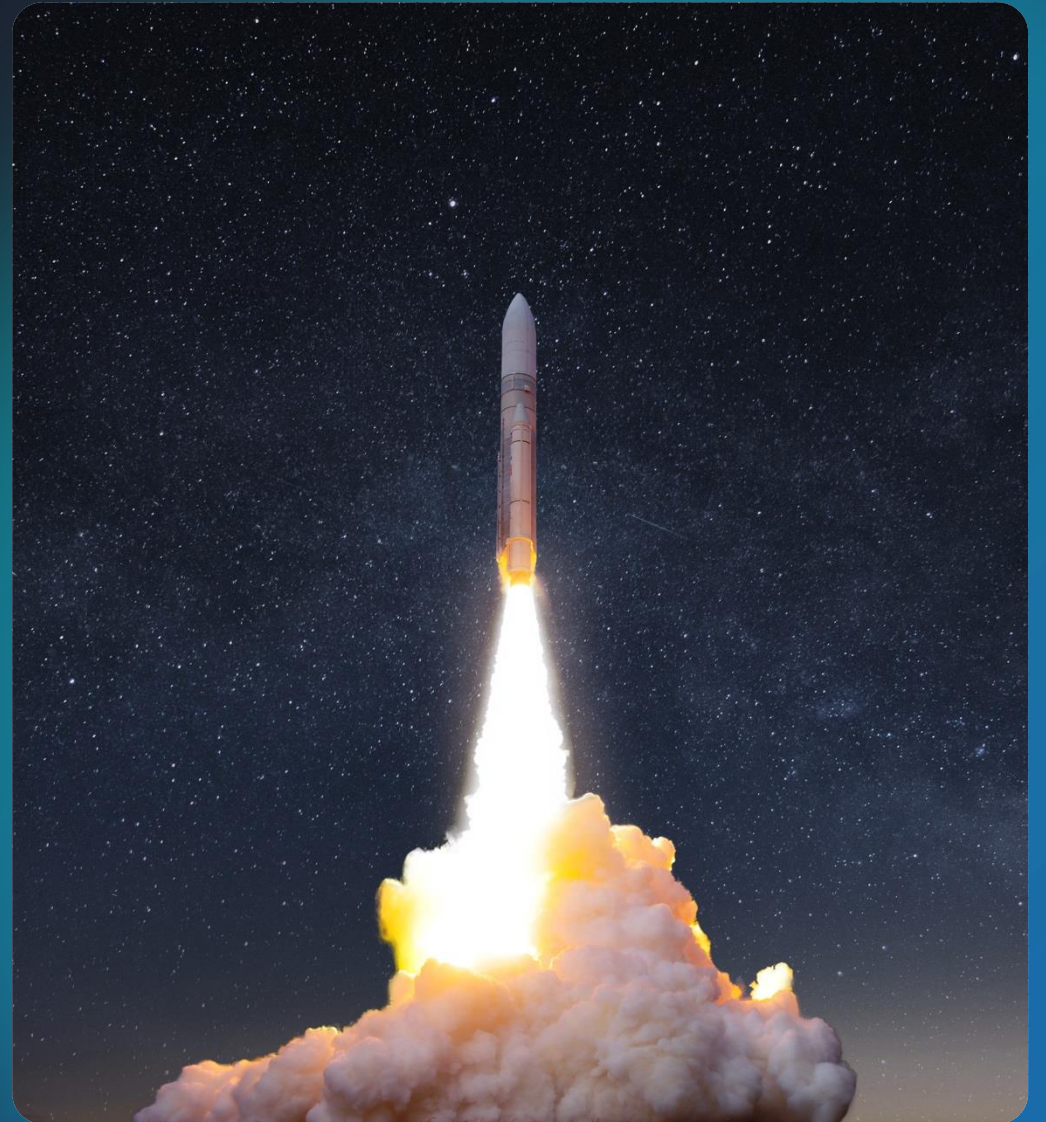
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# Funded. Permitted. Scaling.

**\$220M+** Strategic Capital Committed

Government of Canada (**\$200M**) | MDA Space (**\$10M**)  
| Export Development Canada (**\$10M**)

- The Government of Canada's dedicated site for sovereign launch
- Demand is real: commercial and defence constellations require reliable, repeatable launch access now
- Launch capacity is constrained: global tenants competing for access, demand is outpacing supply and viable sites are scarce
- Spaceport Nova Scotia fills the gap: rare orbit access, uncongested geography, scalable multi-pad potential
- De-risked: site secured, regulatory progress achieved, public-sector alignment validated
- Investable now: early revenue from suborbital operations, Government of Canada and clear path to orbital tenants and cash flow



# The Opportunity



# The Global Space Economy is **Accelerating**

**\$509**

Billion in 2023

\$509B – Total Space Market

\$462B Satellite Development, etc

\$12B – Launch

**\$1**

Trillion by 2030

Sources | <sup>1</sup> The role of space in driving sustainability, security, and development on Earth – McKinsey & Company 2022 | <sup>2</sup> Euroconsult (Novaspace) 2023 – Space Economy Report



# National Security is Driving Launch Demand

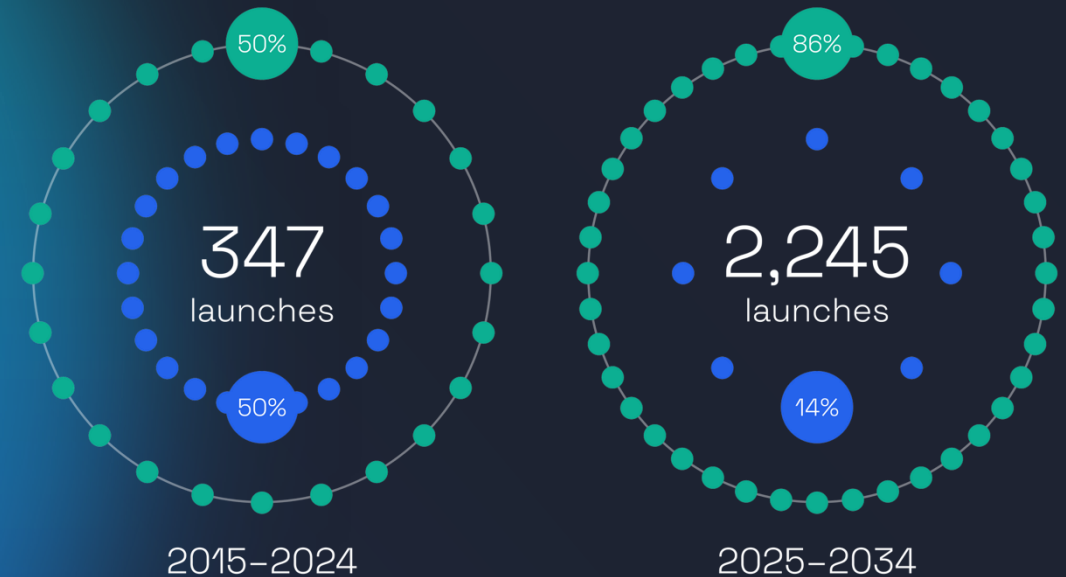
- Recent geopolitical tensions are reshaping priorities in space
- Defence Earth Observation (EO) programs shifting from single satellites to resilient constellations
- Defence will drive 60% of the \$139B EO market through 2034
- Emerging space nations are entering the market to secure sovereign assets and build launch infrastructure
- Launch growth led by national security and autonomy needs



**\$43.6B**

Estimated Global Launch Revenue for Defence (2025–2034)

## Defence to drive the future market, via constellation



- Constellations
- Single Satellites

Novaspace, Earth Observation Satellite Systems – 18th Edition (June 2025)



# Canadian Launch is **Critical National Infrastructure**



Domestic Infrastructure



National security



Dual Use Technology



Strategic autonomy



Economic Development



NATO Contribution (StarLift)



Protect Arctic sovereignty

The Government of Canada invested in sovereign Launch Capability in Budget 2025/2026



# Support from the Department of National Defence (“DND”)

- Transformative agreement announced March 16<sup>th</sup>, 2026
- The Government of Canada will lease a dedicated launch pad at Spaceport Nova Scotia to support the operational needs of DND, the Canadian Armed Forces, and Canada’s long-term sovereign access to space
- Spaceport Nova Scotia is being developed as a dual-use launch facility supporting both commercial space activity and government missions, welcoming launch customers from around the world while advancing Canada’s national defence, and security objectives

**\$200M**

Contract Value (10 Year Term)

**\$5M**

Quarterly Lease Payments



# Launch Capacity is the Global Bottleneck

Global demand for commercial launch is growing, with the market projected to reach ~\$12B, driven by the rapid increase in satellites requiring access to orbit, but:

- Launch capacity remains extremely constrained
- Very few viable launch sites exist globally
- Most government launch sites are 50+ years old and increasingly constrained by nearby high-density population centres

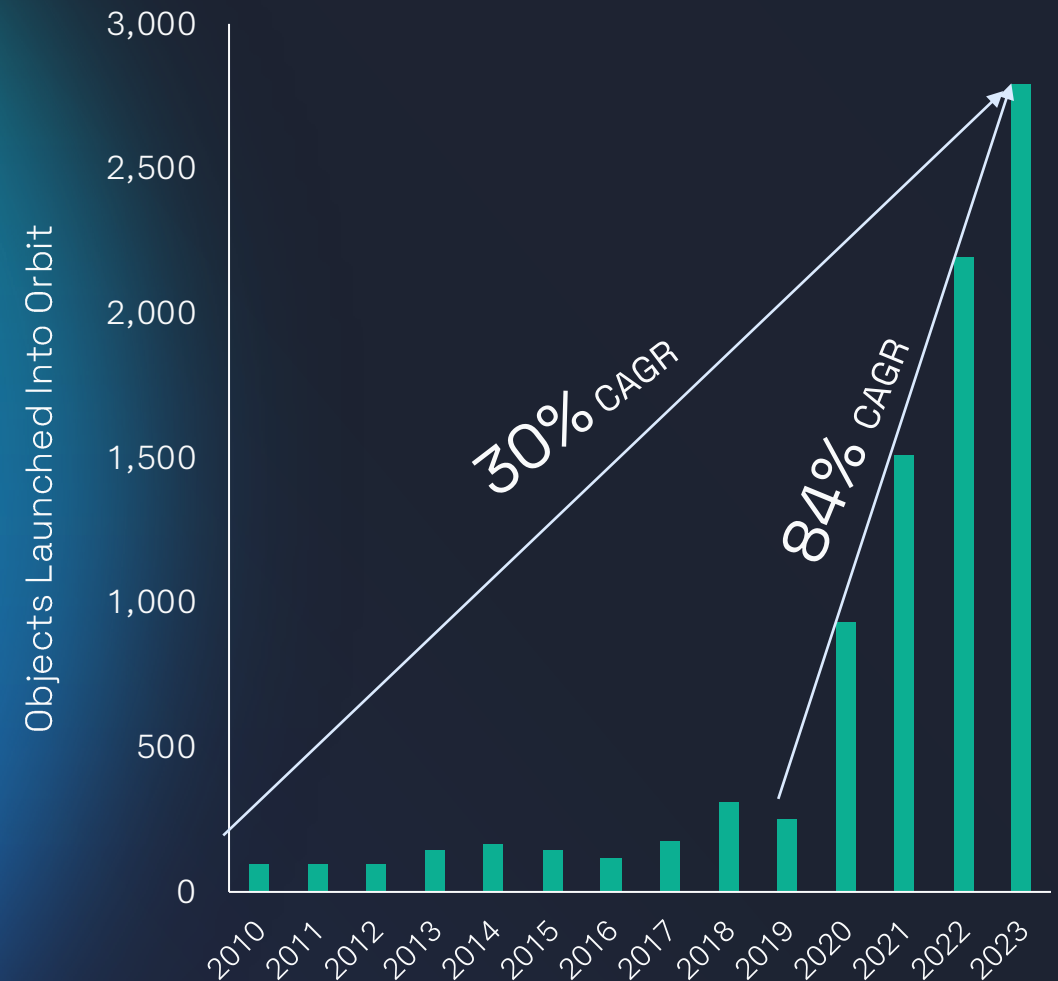


**\$12B** Annual Global Market for Launch Services<sup>1</sup>







**\$24,500** Satellites to be launched 2022-2031<sup>1</sup>

## Rapid Demand Growth



# Spaceport Nova Scotia Solves the Constraint

-  Construction Underway
-  Lease and launch (airport) business model
-  Site permitted for medium-class two-stage vehicles (delivering 5 tonnes to low Earth orbit)
-  Unparalleled range of inclinations (45°-98°)



Strategically  
Positioned to  
**Meet Market  
Demand**



**335**

Acre facility



**40**

Year lease



Up to

**5,000 kg**

small to medium payloads



**150+**

Launch Days





## Clear Logistics Advantage

- Multiple international airports
- Halifax, Sydney, Port Hawkesbury, Moncton, Saint John
- Transcontinental highway access
- Class 1 rail
- Halifax deep seaport
- Straight of Canso Superport
- Canso harbour



# 200+ Years of Space Leadership Experience

Role	Name	Experience	Employers / Clients / Government Contracts / Training
Management	<b>STEPHEN MATIER</b> President, CEO & Founder	35 years	 
	<b>ROBERT FEIERBACH</b> President, US	30 years	   
	<b>Melissa Quinn</b> Vice President, Spaceport Operations	15 years	  
	<b>YAROSLAV PUSTOYVI</b> CTO and Director of Safety	25 years	 
Strategic Advisors	<b>DONNA LAWLER</b> Space Lawyer	30 years	  
	<b>JEFFREY MANBER</b> President, Int'l and Space Stations at Voyager Space	30 years	   
	<b>LEE ROSEN</b> Co-Founder and President of Think Orbital	30 years	    
Director	<b>SYLVAIN LAPORTE</b> Former President of Canadian Space Agency	20 years	     



# Diversified Launch Offering



Hypersonic  
suborbital program



5 pads serving  
orbital launch



Ground station  
tenancy



Medium class  
launch capability



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# Launch Service Offering

## The Airport Model

Maritime Launch operates the licensed spaceport and shared infrastructure, while launch providers become tenants and install vehicle-specific equipment at dedicated pads.



# Strategic Capital and Government Commitments

**\$200M** Government of Canada Anchor Tenancy

**\$10M** Export Development Canada Loan

**\$10M** MDA Space Equity Investment

**\$30.2M** Provincial CITC Funding Commitments (grant)

**\$200K** NRC IRAP and ACOA projects

**\$13M** GoC ISED SIF Term Sheet (option to pursue expense reimbursement loan)

**\$30M** Early Financing



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# Why Invest Now

- **Demand is not theoretical:** commercial and defence-driven constellations require reliable, repeatable launch access now
- **Launch capacity is the constraint:** demand is outpacing supply, and viable launch sites are scarce
- **Spaceport Nova Scotia is positioned to fill the gap:** rare orbit access + uncongested geography + scalable multi-pad potential
- **We have crossed the de-risking threshold:** site secured, regulatory progress achieved, and public-sector alignment validated
- **Revenue begins before orbital launch:** mission services and suborbital operations activate early recurring revenue while orbital is built
- **This is the investable moment:** capital deployed now converts a permitted spaceport into operating infrastructure, tenants, and cash flow

Spaceport Nova Scotia began generating revenue in 2026

